



DEPARTMENT OF THE AIR FORCE
AIR UNIVERSITY (AETC)

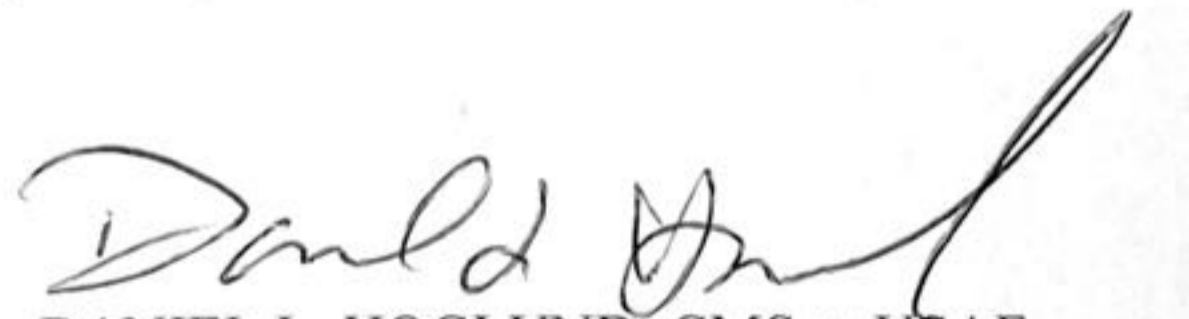
21 Jul 21

MEMORANDUM FOR AIR FORCE SENIOR NCO ACADEMY STUDENTS

FROM: AFSNCOA/CO
550 McDonald Street
Maxwell AFB, Gunter Annex AL 36114-3107

SUBJECT: Commandant's Personal Welcome

1. Welcome to the United States Air Force Senior Noncommissioned Officer Academy. Congratulations on your attendance at this exceptionally prestigious level of enlisted professional military education. The staff members of the academy are dedicated to providing you an innovative and educational experience to broaden your abilities and encourage you to inspire others.
2. We are ever mindful the United States is engaged in operations across the full-spectrum. Accordingly, the United States Air Force is undergoing a transformation in response to the new global landscape, fiscal challenges, and adversaries who use non-traditional methods of attack and warfare. Our mission is to further develop your effectiveness as a senior enlisted leader in shaping future operations to meet those challenges. We will do that by focusing on leadership, culture, problem solving, and managing operations with military professionalism. Make no mistake, you can expect a highly rigorous academic experience. Success greatly depends on your ability to operate critically and efficiently in a time constrained environment.
3. As a member of the United States Air Force, one of the sister military services, or one of our many Partnered Nations, your feedback on our course curriculum is vital to ensure we provide relevant and current instruction. As we continue to function in a joint and coalition environment, and as our world becomes more interdependent, academy leaders encourage and depend upon constructive feedback from all attendees to ensure we meet our mission.
4. I look forward to interacting with you during your virtual time at the United States Air Force Senior Noncommissioned Officer Academy. We trust your experience will be a rewarding one.


DANIEL L. HOGLUND, CMSgt, USAF
Commandant, Air Force Senior NCO Academy