ERRATA

A Discourse on Winning and Losing by John R. Boyd, edited by Grant T. Hammond

Appendix, page 384

Due to a printing error, The OODA Loop image was truncated. It should be properly rendered thusly,

Boyd's OODA Loop

Observation   **Orientation**   **Decision**   **Action**

Implicit Guidance and Control

Outside Information

Observations

Unfolding Circumstances

Unfolding Environmental Interaction

Feed Forward

Culture Traditions

Genetic Heritage

New Information

Analyses/ Synthesis

Previous Experiences

Feed Forward

Decision (Hypothesis)

Feed Forward

Implicit Guidance and Control

Action (Test)

Unfolding Interaction with Environmental

Feedback

Feedback