AGENDA

Air University Board of Visitors
AFIT Subcommittee Meeting
Wright-Patterson Air Force Base, Ohio

24 – 25 October 2023

PURPOSE OF VISIT:
For the AFIT Subcommittee of the Air University Board of Visitors (BOV) to review the education, outreach, and research policies and activities of the Air Force Institute of Technology.

ATTIRE:
Duty Day – Military:  Service Blues, Class B w/long sleeve, Civilian:  Business attire for all events

AIR UNIVERSITY BOARD OF VISITORS AFIT SUBCOMMITTEE ATTENDEES:
Lt Gen (Ret) Dr. Robert Elder, Research Professor, George Mason University Volganeu School of Engineering
Dr. Steven J. Berberich, Vice Chancellor for Academic Affairs and Provost, University of Missouri-St. Louis
Dr. John D. Schmisseur, Executive Director, University of Tennessee Space Institute
Mr. Billy Starkey, Chairman of the Board, Palladion Signature Import
Dr. Michele G. Wheatley, Professor of Biology, Syracuse University
Ms. Cate Gutowski, CEO, Quantas.ai (Nominee/Invited Guest)

AU ATTENDEES:
Dr. Shawn O’Mailia DFO and Chief, AU Advisory Boards and Strategic Operations
Dr. Christine Ross, Chief, Institutional Effectiveness
Lt Col Bret Cove, AU Liaison to USAFA

PUBLIC ATTENDEES:
Ms. Amber Begley, CMP, Dayton Development Colaition (DDC) Director of Military Affairs
Dr. Amanda King, AFIT Foundation

AFIT ATTENDEES:
Dr. Walter Jones, Director and Chancellor
Dr. Heidi Ries, Provost and Chief Academic Officer
Col Sarah Isbill, AU DET 1 Commander and Director of Staff
Dr. Adedeji Badiru, Dean, Graduate School of Engineering and Management  
Col Laurie Richter, Dean, Civil Engineer School  
Lt Colonel Crystal Karahan, Associate Director, Civilian Institute Programs  
Colonel Craig Punches, Dean, School of Systems and Logistics  
Colonel Christopher Landwehr, School of Strategic Force Studies  
Mr. George Farfour, Associate Dean, School of Strategic Force Studies  
Col Shawn Willis, Associate Dean  
Dr. Scott Graham, Interim Dean for Research, Office of Research and Outreach

READ AHEADS:
1. AFIT Mission/Vision  
2. AFIT Fact Sheet  
3. AFIT Strategic Plan  
4. AFIT Org Chart  
5. EN Production  
6. EN Enrollment Trendlines  
7. EN Demographics  
8. PCE Production  
9. AFIT Business Update  
10. AFIT Manning Trends CY13-22  
11. AFIT Responses to previous BOV Requests, Observations and Recommendations

TRAVEL DAY, MONDAY, 23 OCTOBER 2023
• Arrivals at Dayton International Airport; travel to hotel via taxi/rental car  
• Hotel Location:  
  • Holiday Inn Fairborn  
    2800 Presidential Drive, Fairborn, OH 45324  
    937-426-7800

TUESDAY, 24 OCTOBER 2023
0700 – 0740 Breakfast on Your Own (hotel)
0740 – 0800 Depart for Air Force Institute of Technology (Bldg 646)  
Trans: GOV Van  
Greeted by: Mr. Robert Stecker, AFIT Protocol
0800 – 0815 Arrive at AFIT; move to Chancellor’s Conference Room  
Familiarize with facility, comfort break and take seats  
Location: Bldg 646, Room 301  
Escorted by: Mr. Robert Stecker, AFIT Protocol
0815 – 0820 Convene Public Meeting  
  • Dr. Shawn O’Mailia
0820 – 0835 Call to Order, Welcome and Introductions
0835 – 0845 Air University Opening Remarks
  • Lt Gen Andrea Tullos via Microsoft Teams
    https://dod.teams.microsoft.us/l/meetup-join/19%3adod%3ameeting_583b2208ec8144f095611383c08c9da9%40thread.v2/0?context=%7b%22Tid%22%3a%22%22%7d

0845 – 0915 AFIT Chancellor’s Update – Dr. Walter Jones
  • SAF/AQ – partnership update
  • Partnerships
  • New initiatives (including Space Force)
  • (Discuss all BOV requests will be addressed during meeting)

0915 – 0925 Discussion

0925 – 0935 Break

  Briefer: Col Sarah Isbill
  • Discuss changes in recruiting practices
  • Integration into curriculum
  • Outreach and partnerships
  • HBCU
  • Indicate plan for Hispanic Serving Institutions (HSI) and minorities (how we intend on getting there versus where we are)
  • NEED DATA i.e. demographics, differences between schools, faculty etc

1010 – 1025 Discussion

  Briefer: Lt Col John Rice, Director, Commander’s Action Group
  • Provide update; perspective on way-ahead-where we are
  • Curriculum delay
  • Improving curriculum delivery
  • Strategy Communication

1040 – 1050 Discussion

1050 – 1110 Strategic Plan Update (RQ-02-A-20221102)
  Briefer: Maj Dane Jansson
  • Strategic Plan update / execution
  • Here’s where we are
- Charts showing progress

1110 – 1120 Discussion

1120 – 1130 Break and transit to lunch location

1130 – 1300 Lunch
Location: CE Atrium Area
Catered by: DiBella’s Subs
Attended by: Subcommittee members, AFIT Student & Faculty Advisor Teams

1300 – 1315 Break

1315 – 1335 School of Strategic Force Studies Nuclear Program Discussion
Location: (CE classroom, Room 123)
Briefers: Mr. George Farfour, Associate Dean, School of Strategic Force Studies
- Nuclear program discussion

1335 – 1340 Depart for Bldg 470
Location: Gov Van pick-up location CE Main Entrance

1340 – 1345 Intransit to Bldg 470 via surrey

1400 – 1430 Bldg 470 Tour
Briefers: Col Sarah Isbill, Mr. Brian Crabtree
- On track to get study completed; innovative path
- New construction
- View from facilities side

1430 – 1445 Return to AFIT Bldg 646, Chancellor’s Conference Room
Location: Bldg 646, Main Entrance

1445 – 1505 Break with light refreshments

1505 – 1530 Bldg 470 Discussion, Strategic Plan focus area: Upgrade and Modernize AFIT’s physical infrastructure to a digital campus of the future supporting student learning and research. (P&DI3.2, P&DI3.4)
Briefers: Col Sarah Isbill, Mr. Brian Crabtree
- Improving Infrastructure
- 2021 Campus Master Plan
- Vision for overall campus
- Working to improve Facilities and Space Utilization Board
- AFIT modernization; Kenney seating & 646 lobby area renovations

1530 – 1545 Discussion
18 Oct 23 - Final

1545 – 1630  **BOV Executive Time (AFIT personnel depart)**
- Administrative Matters
- Planning for report preparation
- * (Mr. Schmisseur, Ms. Gutowski to LS Studio for official photo)

1630 – 1645  Depart WPAFB for commercial lodging
**Trans:** GOV Van
**Escorted by:** Mr. Robert Stecker, AFIT Protocol

1800 – 1930  **Dinner at the Holiday Inn Fairborn “Wright Place Private Room”** with AU Members, AFIT Leadership

1930  Adjourned For the Day

**WEDNESDAY, 25 OCTOBER 2023**

0700 – 0740  Breakfast on Your Own (hotel)

0740 – 0800  Depart for Air Force Institute of Technology (Bldg 646)
**Trans:** GOV Van
**Greeted by:** Mr. Robert Stecker, AFIT Protocol

0800 – 0815  **Group Photo**
**Location:** Bldg 646 Lobby
**Escorted by:** Mr. Robert Stecker, AFIT Protocol
**Photographer:** Ms. Katie Scott, AFIT IA

0815 – 0825  Transition to Chancellor’s Conference Room

0825 – 0835  Call to Order and Remarks
- Lt Gen (Ret) Elder

0835 – 0900  A6 Digital Infrastructure
**Briefers:** Mr. Matthew Seibert
- Non-SLCM components

0900 – 0910  **Discussion**

0910 – 0935  Staff Advancement – **Staff and Faculty Advancement (S&FA), Educate about and encourage participation in opportunities and pathways for career development for all AFIT personnel (S&FA1)**
**Briefers:** Dr. Alice Grimes, Director, AFIT Center for Innovation in Education (CIE)

0935 – 0945  **Discussion**
0945 – 1000  Break

1000 – 1025  Digital Innovation and Integration Center of Excellence (DIICE) Update
Briefers: Col Jason Anderson, Director, DIICE / Mr. Richard Sugarman, Systems
and Software Engineering Management Department Head, School of Systems and
Logistics
- Status
- New Center updates

1025 – 1035  Discussion

1035 – 1100  Public Comment

1100 – 1130  Wrap-up and Closing Remarks

1130 – 1400  Working Lunch and Draft Report
Location: TBD (Room on second floor)
Catered by: City BBQ
Attended by: BOV / AU Members
- Formulate recommendations
- Draft report
- Complete self-evaluation
- Administrative matters
- Vote for AFIT Subcommittee Chair Nominee

1400 – 1500  Executive Session and Out-brief – Subcommittee Chair, Chancellor, Chief Academic
Officer, and DFO

1500  Depart WPAFB for commercial lodging or airport

Contacts

AFIT/XP  Ms. Wendy McDowell, Mobile: 254-709-2186
AFIT Protocol: Mr. Robert Stecker – Office 937-255-9624, Mobile 940-331-8098
AFIT/IA: Ms. Katie Scott – Office 937-255-6565 x 4393, Mobile 937-308-9292
Chancellor’s Executive Officer: Major Kelsey Miller– Office 937-255-2321
Designated Federal Officer (DFO): Dr. Shawn O’Mailia, Mobile: 334-467-5879