Developing Air-Minded Joint Warfighters

**Academic Overview — Academic Year 2024**

### Student Profile by Service

- **USSF:** 2
- **ANG:** 9
- **USAFR:** 9
- **US Army:** 33
- **USMC:** 8
- **Civilians:** 20
- **International Officers:** 48
- **Total Student Body:** 218
- **USAF (AD):** 86

### Faculty Profile by Service

- **AWC Faculty Authorized:**
  - 21 USAF
  - 65 Assigned*
  - 72 AWC Faculty Authorized**
  - 2 INTL
  - 5 USA
  - 3 USMC
  - 28 CIVILIAN

*Chart Depicts Assigned Faculty  **Authorized Deficits: Civilian (-1); Army (-2); Navy (-4)

### Learning Outcomes

- Develop AWC graduates to:
  - Think strategically to analyze the security implications of past, present, and future operating environments and effectively communicate complex ideas.
  - Analyze strategic leadership and the values of the profession of arms, including sound moral judgment and character.
  - Assess and develop strategies and joint warfighting plans across the spectrum of conflict in pursuit of national security objectives, highlighting the role of airpower.
  - Evaluate the nature and character of war and conflict and the employment of military capabilities, in concert with other instruments of national power, in a joint, interagency, and coalition environment.

### Programs at a Glance

The Department of the Air Force Fellows program provides competitively selected, highly qualified officers, enlisted and their civilian counterparts a world-class developmental education through placements at distinguished civilian institutions as well as key government agencies and departments.

Unhindered by conventional thinking and processes, part think tank, part incubator, The USAF Center for Strategy and Technology (Blue Horizons) Fellows take aggressive action to exploit emerging strategic opportunities.

**The Air Force Culture and Language Center** mission is to enhance partner interoperability and adversary understanding in Airmen through language, regional expertise, and culture education.

**The USAF Center for Strategic Deterrence Studies** is an academic center focused on education and research related to strategic defense issues associated with nuclear, biological, and chemical weapons.

**The Air Force Negotiation Center** mission is to develop negotiation capability as a critical, engaged leadership competency across the DoD in multiple environments and other federal agencies.

### Masters Degree Enrollment

- **AWC students graduate with a Masters of Strategic Studies (MSS).** In addition, they can apply to study in the following concentrations:
  - Grand Strategy Seminar (GSS) explores grand strategy’s theoretical and historical roots to enable graduates to develop military plans that support national security objectives
  - Joint Warrior Studies Seminar (JWSS) is a select group and course of study with a concentrated focus on operational design and extended campaigning against Great Power adversaries.
  - Kenney Airpower Strategy Seminar (KASS) creates airpower strategists intellectually armed to succeed in future strategic leadership roles that address emerging GPC challenges.

### Accreditation

- **Southern Association of Colleges and Schools Commission on Colleges [SACSCOC]**
- **Joint Professional Military Education [JPME II] Chairman, Joint Chiefs of Staff, Officer Professional Military Education Policy (OPMPE) for Joint PME**
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PROGRAM PRIORITIES

STRATEGIC THINKING & CRITICAL ANALYSIS
Critical analysis of the present and future strategic environment, guided by knowledge of the past.

STRATEGIC COMPETITION
Understanding strategic competition with the PRC and Russia, especially the strengths and weaknesses of the pacing threat.

JOINT WARFIGHTING
Employing joint warfighting capabilities through mission command and decentralized command and control.

HUMAN PERFORMANCE OPTIMIZATION
Fostering Physical, Mental, Social, Spiritual health of students, faculty, and staff.

ALLIES AND PARTNERS
Improving international alliances and coalitions by understanding and valuing their strategic challenges.

WARGAMING
Practicing soft and hard power, especially military capabilities, through multiple wargames against thinking, reacting opponents.

COMMUNICATION
Compelling and efficient communication tailored to the audience.

REGIONAL SECURITY STUDIES COURSE

AWC Regional Security Studies facilitates the comprehension of geographic Combatant Command priorities and regional security challenges through a Political, Military, Economic, and Social lens enabling students to analyze the regional security environment, the impact of regional challenges on US national security objectives, partnerships, and Great Power Competition.

WARGAMING AT A GLANCE

AWC utilizes educational wargames as experiential learning events. The current games include:

- Triumph and Tragedy
- Assassins Mace (vs China in South China Sea)
- Zapad (vs Russia in Baltics)
- Gotland Island (airpower battle in Baltic Sea)

AY24 CURRICULUM CALENDAR OVERVIEW

Foundations of Strategy (30) Elective (10) Global Campaigning (18) Great Power Studies (24)

Research Options: Strategic Studies Paper, Research Task Force, Electives, or Faculty Led Independent Research

Commandant’s Lecture Series

Optional Language Electives (Chinese Mandarin, French, German, Spanish)

Human Performance (Resiliency Triage Team: Chaplain, RN, MFLC, PT)