



DEPARTMENT OF THE AIR FORCE
WASHINGTON DC

19 July 2018

MEMORANDUM FOR MAJCOM A2

FROM: HQ/USAF/A2
1700 Air Force Pentagon
Washington, D.C. 20301-1700

SUBJECT: ISR Research Task Force (RTF) – Vigilance Horizons

1. In order to align the Air Force ISR Enterprise with Air Force Priorities, we must strive to achieve Next Generation ISR dominance. We must posture the Enterprise to meet the full intent of the National Defense Strategy and effectively compete in the global security environment. To deliver decisive advantage and remain competent across the entire spectrum of conflict, we must focus our efforts on balancing our ISR portfolio and driving change across the Enterprise.
2. I endorse Air University's ISR RTF initiative as it embarks on its third year and encourage students to author research papers tied to our efforts by contributing to the following Air Force Priorities: restore readiness, cost-effective modernization, drive innovation, develop exceptional leaders, and strengthen our alliances.
3. While progress has been made in these areas, we have more work to do. Therefore, I ask that you consider the following topics:
 - a. Codifying, embedding, and sustaining a culture of experimentation, innovation, and "failing forward" at the squadron level
 - b. Develop Publicly Available Information tradecraft; consider appropriate integration for 1NX/14N AFS-awarding courses
 - c. Establishing seamless, accessible intelligence collaboration and sharing with our interagency, commercial, academic, national and Service labs, and international partners
 - d. Incentivizing, recruiting, and retaining Airmen with computer language and programming aptitudes
4. The RTF's Academic Year 2018-19 findings will shape Next Generation ISR dominance. I look forward to learning of bold, new approaches and how the RTF's frequent research recommendations can be championed and integrated with Air Force ISR strategic planning, policy, and force development processes.

A handwritten signature in black ink, appearing to read "V. Jamieson", is positioned above the typed name and title.

VERALINN JAMIESON, Lt Gen, USAF
Deputy Chief of Staff, Intelligence,
Surveillance, and Reconnaissance