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WELCOME FROM

Air University Commander & Command Chief

6 Mar 2023

Headquarters Air University 55 LeMay Plaza South Maxwell AFB AL 36112-6427

Welcome from the Air University Command Team. We are delighted to welcome you back to the United States, Maxwell Air Force Base, and Air University. We would also like to thank you for your participation in Air University's inaugural International Alumni of Distinction Seminar (IADS). We are grateful for your commitment and support of Air University.

We face many shared challenges, and now, more than ever, our partnerships are foundational to success. Your experience, perspectives, and accomplishments are crucial to our combined efforts towards global peace and security. We deeply value our partnership and are proud to have you in our International Alumni of Distinction Seminar.

Respectfully

ANDREA D. TULLOS
Lieutenant General, USAF
Commander and President, Air University

STEFAN E. BLAZIER
Chief Master Sergeant, USAF
Command Chief, Air University

SEMINAR OVERVIEW

PURPOSE

IADS implements CSAF's 'Integrated by Design' strategy. Sponsored by the State Department, IADS enables International and U.S. senior leaders to explore security cooperation and strategic partnerships.

ATTENDEES

- 31 international senior leader alumni from 25 countries will share their perspectives.
- 21 U.S. attendees from the State Department, Alabama National Guard, Combatant Commands, and Secretary of the Air Force International Affairs.
- 14 expert guest speakers spanning the globe will provide holistic context and perspective to capture partner and U.S. perspectives on shared strategic challenges and associated solutions.

SUPPOSITION

IADS provides participants an opportunity to discuss Women, Peace & Security; Enlisted Development, Professionalization & Empowerment; and 'Integrated by Design' concepts, within the framework of shared strategic challenges that require interdependent solutions. AU continues its efforts to advance national security objectives by building partnerships and partner capacity through educational engagements with international senior leaders.

Administrative Notes

Please note the following information:

All times listed in this program are U.S. Central Time Zone

Uniform of the Day for the Duration of the Seminar:

Utility uniforms or flight suits for military; business casual for civilians, including the Social at the Maxwell Club on Tuesday, March 7.

Transportation:

Transportation is provided to and from the Maxwell Club and the Renaissance Hotel.

All IADS events are at the Maxwell Club. Loading and unloading zones are no hat, no salute areas.

Transportation departs the Renaissance Hotel to the Maxwell Club each morning at 0730.

Transportation departs the Maxwell Club to the Renaissance Hotel each evening at the following times:

Tuesday March 7: 1930 and 2000 Wednesday, March 8: 1715

Thursday, March 9: 1700 and 1730

COVID-19 Update:

Maxwell AFB is currently in Health Protection Condition (HPCON) Alpha. The risk of COVID-19 to the base and surrounding area is LOW. Masks are NOT required, except for inside the 42 ABW Medical facility. If you are experiencing symptoms of COVID-19, please contact the 42nd Medical Group number below.

Montgomery AL COVID website: https://www.montgomeryal.gov/live/coronavirus

Important Phone Numbers:

Unit Control Center (UCC) Office Phone (Bldg. 903, Room 101)* (334) 953-4500
Unit Control Center (UCC) Cell Phone* 24 hour (334) 531-9422
Renaissance Hotel Montgomery (334) 482-5000
IMSO (International Military Student Officer) (334) 953-7474
42nd Medical Group Patient Administration for IADS Attendees (334) 207-5436
42 ABW Security Forces (334) 953-7222
Base Operator (334) 953-1110

*Please call the UCC for all support requests

To call Montgomery, AL numbers from an international phone: +1 334 XXX-XXXX

All the information in this program have links and "QR codes" to scan with a smartphone for digital copies and additional information. https://www.airuniversity.af.edu/International-Affairs

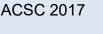




Int'l Alumni of Distinction



Col Erivando Pereira Souza Brazil



Brazil AWC 2020



Col Alexei Posenatto
Brazil



jawa (

CWO Daniel Campbell Canada SNCOA 2012



Lt Col Andres Felipe Maya Pineda Colombia





Maj Gen Leonel Amílcar Muñoz Noboa

Dominican Republic SOS 1996



No Picture

MG Mohamed Galal Mohamed

Ibrahim Akram Egypt

ACSC 2021





Lt Col Daniel Peisker

Germany AWC 2020





GP Capt David Djan Nkansah

Ghana ACSC 2014

AWC 2012





Warrant Officer II Pabi Offei Andrews

Ghana SNCOA 2019



CMSAF Zsolt Berek Hungary

SNCOA 2016



No Picture

GP Capt Prashant Agnihotri India

AWC 2022



No Nand India

Wing Commander
Nandagopan Pallipattu

ACSC 2019





Col Abdul Haris Indonesia ACSC 2012



Lt Col Ahmed Mohammed Talib Alfadhel

Iraq ACSC 2022



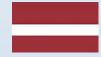
Int'l Alumni of Distinction



Col Viesturs Masulis Latvia

ACSC 2013

AWC 2022





Col Jesus Bautista Alatorre Mexico





AVM Aliyu Gaya Bello Nigeria AWC 2019



No Picture

Lt Col Amur Ali Mohammed Al-Saidi





No Picture

Col Fidel Ernesto Castro

Herrera Peru AWC 2022





SMSgt Venancio Tenorio Yapit

Philippines SNCOA 2016





Col Lukasz Krzysztof Piatek Poland

ACSC 2013 AWC 2021





Col Walid Merheb Lebanon AWC 2021



No Picture

Brig Gen Cesar Tapia

Jimenez Mexico ACSC 2001 AWC 2008



No Picture

Lt Col Jens Bolstad

Norway ACSC 2019



No Picture

LTC Yovani Chavez

Panama ACSC 2017





Col Joseph Balageo Madarang Jr.

Philippines
AWC 2020





CMSgt Henryk Heppel

Poland SNCOA 2018





Col Niclas Magnusson Sweden

AWC 2020



Int'l Alumni of Distinction



AVM Piyakit Suttiwattanakul Thailand ACSC 2006





Col Sameh Razouan Tunisia AWC 2022



No Picture Col Abdulhadi Ali Salem al-Ahbabi Alahbabi United Arab Emirates AWC 2022



LIEUTENANT GENERAL ANDREA D. TULLOS

Lt. Gen. Andrea D. Tullos is Commander and President, Air University, Maxwell Air Force Base, Alabama. She provides full spectrum education, research and outreach at every level through professional military education, professional continuing education, and academic degree granting. She leads the intellectual and leadership development center of the U.S. Air Force, graduating more than 50,000 resident and 120,000 non-resident officers, enlisted and civilian personnel each year. Additionally, she is responsible for officer commissioning through Officer Training School and the Reserve Officer Training Corps.

Lt. Gen. Tullos entered the Air Force in 1991 and received her commission through Officer Training School as a distinguished graduate. She is a career Security Forces officer and has previously served as a staff officer at the combatant command, Joint Staff, Air Staff and major command levels and as the Director of Security Forces, Headquarters U.S. Air Force.





*See full bio here

MAJOR GENERAL WILLIAM G. HOLT

Maj. Gen. William G. Holt II is the Commander, Curtis E. LeMay Center for Doctrine Development and Education, and Vice Commander, Air University, Maxwell Air Force Base, Alabama. The Center advances warfighting through doctrine, education and simulation, while Air University serves as the intellectual and leadership development center of the Air Force.

Maj. Gen. Holt commissioned through the Air Force ROTC program at New Mexico State University. He has spent the majority of his career in special operations aviation assignments and led combat missions in Afghanistan, Iraq, Bosnia and the Horn of Africa.

FLIGHT INFORMATION Rating: command pilot

Flight Hours: 4,250 including 707 combat hours

Aircraft Flown: AC-130U, U-28A, MC-130J and others



CHIEF MASTER SERGEANT STEFAN D. BLAZIER

Chief Master Sgt. Stefan Blazier is the Command Chief Master Sergeant for Air University, Maxwell Air Force Base, Ala. Air University is the intellectual and leadership-development center for the Air Force and Space Force, providing a full-spectrum of courses that graduate more than 50,000 resident and 120,000 non-resident officers, enlisted and civilian personnel each year to achieve national security objectives. He serves as the adviser to the Air University commander on all matters affecting the quality, welfare, morale, readiness and leadership of service members assigned to more than 1,300 locations around the world.

Chief Blazier enlisted in the Air Force as an imagery analyst in the Intelligence, Surveillance and Reconnaissance community. His experience includes a wide range of operational, training and developmental roles and missions. Chief Blazier has held various senior enlisted positions at squadron, group, wing, center and headquarters levels.

*See full bio here





Principal Deputy Assistant Secretary STANLEY L. BROWN

Stanley L. Brown is the Principal Deputy Assistant Secretary for the Bureau of Political-Military Affairs. He previously served as Acting Principal Deputy Assistant Secretary of State for Political-Military Affairs from January 1 to May 6, 2022. From January 2020 to January 2021, he served as PM's Deputy Assistant Secretary for Programs and Operations, and from July 2013 to January 2020, Mr. Brown served as the Director of the Office of Weapons Removal and Abatement in the PM Bureau.

Before joining the Department of State, he served 27 years in the U.S. Air Force as a pilot primarily in Special Operations units but also in assignments at the Department of State to include Director of the Office of International Security Operations, Bureau of Political-Military Affairs and Special Operations Chief in the Office of Counterterrorism. He has a B.A. from the University of North Carolina, Chapel Hill and an M.S. from Embry-Riddle Aeronautical University. He is a graduate of Squadron Officer School, Air Command and Staff College, and Air War College.





MAJOR GENERAL SHERYL E. GORDON

Major General Sheryl E. Gordon assumed her duties as the 42nd adjutant general of the Alabama National Guard, July 28, 2017. As adjutant general, she advises the governor on military affairs and commands the Alabama Army and Air National Guard and its more than 12,000 citizen Soldiers and Airmen.

Gordon was commissioned in 1981 through the Alabama Military Academy. She became the Alabama National Guard's first female general officer in 2009 and is the first female adjutant general in Alabama National Guard history. Prior to her selection as Adjutant General, Gordon served as Assistant Adjutant General and Commander of 62nd Troop Command in Montgomery, Alabama.

*See full bio here

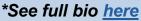




MAJOR GENERAL PARKER H. WRIGHT

Maj. Gen. Parker H. Wright is the Director of Intelligence and Information for North American Aerospace Defense Command and United States Northern Command, both headquartered at Peterson Air Force Base, Colorado. In this capacity, he serves as the Senior Intelligence Advisor to the Commander of NORAD and USNORTHCOM and directs all intelligence operations for both commands.

Maj. Gen. Wright commissioned in 1996 as a distinguished graduate of the U.S. Air Force Academy. He is a career intelligence officer with a variety of operational assignments, including squadron, group, wing and joint commands. Maj. Gen. Wright has deployed in support of air operations over Iraq, Afghanistan and the Balkans. The general's staff assignments include Headquarters U.S. Air Force, U.S. Air Forces Europe and The Joint Staff. Maj. Gen. Wright holds advanced degrees from the Harvard Kennedy School of Government and the School of Advanced Air and Space Studies and was a National Defense Fellow at the Center for a New American Security.







BRIGADIER GENERAL REGINA A. SABRIC

Brig. Gen. Regina A. Sabric is the Mobilization Assistant to the Deputy Chief of Staff for Operations, Headquarters U.S. Air Force, the Pentagon, Arlington, Virginia. In this capacity, she is responsible to the Secretary of the Air Force and the Chief of Staff for formulating policy supporting air, space, cyberspace, irregular warfare, counter-proliferation, homeland security and weather operations.

Brig. Gen. Sabric entered the Air Force through Officer Training School in 1996 after graduating from Penn State University with a degree in aerospace engineering. She was on active duty prior to joining the Air Force Reserve in 2011. Brig. Gen. Sabric served in variety of staff and flying assignments in the F-15E, F-16, F-35, MQ-9 and C-146.

Brig. Gen. Sabric is a command pilot who has flown combat and combat support missions in operations Allied Force and Enduring Freedom and has served multiple times in operations Iraqi Freedom and Noble Eagle. She has held numerous leadership and command positions, most recently as the Deputy Director of Operations at United States Southern Command.

*See full bio here





BRIGADIER GENERAL JEFFERSON J. O'DONNELL

Brig. Gen. Jefferson J. O'Donnell is the Director of Regional Affairs for the Deputy Under Secretary of the Air Force, International Affairs, the Pentagon, Arlington, Virginia. He manages relationships and provides oversight and guidance for international programs supporting national security objectives through politico-military affairs, security assistance programs, education, training, cooperative research, and development. He oversees more than 3,300 foreign military sales cases valued at more than \$240 billion.

Brig. Gen. O'Donnell entered the Air Force in 1996, receiving his commission from Air Force Officer Training School. He earned his pilot wings at Specialized Undergraduate Pilot Training at Columbus Air Force Base, Mississippi. Brig. Gen. O'Donnell has commanded a fighter squadron and a fighter wing. He has flown in support of operations Southern Watch, Iraqi Freedom, Enduring Freedom, and Noble Eagle; and is a command pilot with more than 2,600 military and civilian flying hours, including more than 370 combat hours in fighter aircraft.





COLONEL ALEX R. GANSTER

Colonel Alex R. Ganster assumed the duties of Commandant, International Officer School and Director, Air University International Affairs in 2020.

Colonel Ganster entered the Air Force as a distinguished graduate in 1994, after earning a Master's degree in Public Administration at Valdosta State University. Colonel Ganster has commanded at the squadron and group levels. Additionally, the colonel has served in staff positions at U.S. Southern Command, Headquarters Air Force Special Operations Command, and Headquarters U.S. Forces Korea.

Prior to his current assignment, Colonel Ganster was the United States Senior Defense Official and Defense Attaché to the country of Ecuador. Colonel Ganster has extensive combat deployed experience in support of Operations Decisive Endeavor, Southern Watch, Iraqi Freedom, and Enduring Freedom.

*See full bio here





COLONEL ANTHONY D. BABCOCK

Colonel Anthony D. Babcock is the commander, Thomas N. Barnes Center for Enlisted Education. In this role he provides leadership for all aspects of enlisted education, including Airman Leadership Schools, NCO Academy (stateside), Senior NCO Academy, Community College of the Air Force, Air Force Enlisted Heritage Research Institute, Air Force Career Development Academy, Enlisted PME Instructor Course and Chief Master Sergeant Leadership Course.

Colonel Babcock was commissioned in 1996 from the U.S. Air Force Academy. He has served in various mobility, special operations, and fighter aircraft maintenance organizations, and has completed staff officer assignments at Headquarters Air Force Special Operations Command, Headquarters Air Force, and the Joint Staff. He has commanded deployed, flightline and backshop maintenance squadrons, and Maintenance Groups in both Air Mobility Command and Air Force Special Operations Command.





COLONEL SAMEH RAZOUAN

Born on May 08, 1977, Colonel Sameh Razouan graduated from high school in 1995. She joined the armed forces in September 1995 and graduated from the Tunisian Air Force Academy in 1999. She qualified as a Helicopter Pilot in 2001.

Col Sameh Razouan's took her first assignment with the 32nd Air Unit in June 2001, she served in for 13 years as an AB205/UH1H Helicopter pilot, and as a squadron commander, then, for three years as the Tunisian Rescue Coordination Center's commander until 2017. Col Razouan has been assigned three times as Tunisian Air Force HQ's Operations Room's Chief. From August 2022 she is the El Aouina Air Force Base 'EAAFB' Commander, the first female officer to attain this position.

*See full bio <u>here</u>





DOCTOR SUSAN YOSHIHARA

Susan Yoshihara is founder and president of the American Council on Women Peace and Security, a non-partisan nonprofit organization advancing women's leadership in international peace and security. She is the Women, Peace, and Security Advisor to the Defense Security Cooperation Agency and University and serves on the board of the White House Fellows Alumni Association and Foundation.

She has participated in UN negotiations on development and human rights since 2006 as a member of civil society and served on the Holy See delegation to the UN Commission on Population and Development.

Dr. Yoshihara has given expert testimony before UN and U.S. government bodies, including the Senate Foreign Relations Committee, UN Security Council, and the UN Economic and Social Council, on the human rights treaty system, human trafficking, women and children in post-conflict peace building, and the role of the family in sustainable development.





CHIEF MASTER SERGEANT WENDELL J. SNIDER

Chief Master Sergeant Wendell J. Snider is the Command Senior Enlisted Leader for United States Forces Japan. As the senior enlisted leader, he is responsible to the commander for matters relating to readiness, welfare, and effective utilization of over 33,000 enlisted members assigned to the joint services of United States Forces Japan.

Through engagement with the enlisted force, he is the communications link between the commander and the enlisted community. He ensures the commander's policies are known and understood and advises the commander of important enlisted force issues and concerns. He also provides critical interface with the senior enlisted leadership of the Japan Self-Defense Force, serving to foster better understanding and improved readiness of our allied partners.

Chief Snider has been stationed and deployed to numerous bases across the globe. He has experience in maintaining installations, infrastructure, and facilities in both the United States and overseas.



*See full bio here

CHIEF MASTER SERGEANT JOSEPH Y. BOGDAN

Chief Master Sergeant Joseph Y. Bogdan is the Chief of Enlisted Force Development, Headquarters United States Air Force, Pentagon, Arlington, Virginia. In this capacity, he leads and coordinates enlisted leadership and developmental efforts to address the Secretary, Chief of Staff, and Chief Master Sergeant of the Air Force priorities. He shapes foundational policy, programs, and guidance and drives strategic initiatives to advance the education, training, growth and readiness of over 410,000 Total Force Airmen. He is also a principal advisor to the Air Force's Senior Enlisted Leader Council.

Throughout his career he has served in various capacities in the civil engineer career field to include combat communications support, aircraft arresting systems maintenance, and base emergency power systems sustainment. He has also served at a Defense Information Systems Agency (DISA) operating location powering joint communications operations to over 78,000 Pacific Command customers.





CHIEF MASTER SERGEANT JOSHUA T. LACKEY

Chief Master Sergeant Joshua T. Lackey is the Command Chief, Barnes Center for Enlisted Education, Maxwell AFB, Gunter Annex, AL. In this capacity, he advises the Commander on operations impacting 400,000 Total Force students attending school platforms from introductory supervisory coursework through executive education across four tiers of Professional Military Education at 68 Airmen Leadership Schools, 5 Non Commissioned Officer Academies, Senior Non Commissioned Officer Academy, and Chief Leadership Academy as well as the 85 campuses for the largest Community College in the world with 6,300 faculty and 111 affiliated schools with 69 regionally accredited degree and credentialing programs.

Prior to assuming his current position, Chief Lackey was the Senior Enlisted Leader for the Medical Group at Scott AFB, IL. Chief Lackey has completed multiple joint expeditionary deployments in support of Operation Enduring Freedom.

*See full bio here





CHIEF MASTER SERGEANT JASON L. HODGES

Chief Master Sergeant Jason L. Hodges is the Commandant, Air Force First Sergeant Academy, Ira C. EAKER Center for Leadership Development, Maxwell-Gunter Air Force Base, Alabama. In this role, he serves as the principal advisor to the Chief Master Sergeant of the Air Force, the First Sergeant Special Duty Manager, and the Ira C. Eaker Center for Leadership Development on the development, education, and training of over 700 newly selected first sergeants per year. Chief Hodges is the 19th Chief Master Sergeant to serve as the First Sergeant Academy Commandant.

Chief Hodges entered the Air Force in March 1994. His background includes various duties in logistics readiness. Throughout his career he has also served as a Convoy Commander, Combat Instructor, Curriculum Developer, Mediator, Senior Enlisted Leader, First Sergeant and First Sergeant MAJCOM Functional Manager.





CMSAF ZSOLT Z. BEREK

CMSAF Zsolt Zsigmond Berek, is the Chief Master Sergeant of the Hungarian Air Force. He was born in Sajószentpéter (Hungary), He is married, and has 2 children. His military education consist of the following:

2016 USAF Senior NCO Academy, Montgomery (AL), USA.2013 Joint Command Senior Enlisted Course, HDF NCO Academy,Szentendre, HUN

2009 Advanced Leadership Course, Luzerne, SUI

2007 First Sergeant Course, HDF NCO Academy, Szentendre, HUN

2005 ECDL Course, Pápa, HUN

1988-1992 NCO Technical and Leadership School, Szolnok, HUN

*See full bio here





CHIEF MASTER SERGEANT R. CALEB VADEN

Chief Master Sergeant Caleb Vaden is the Senior Enlisted Leader for Air University's International Affairs and International Officer School, headquartered at Maxwell Air Force Base, Alabama. He serves as the senior enlisted advisor to the Director of International Affairs and to the Commandant of the International Officer School on matters influencing

worldwide engagements, reinforcing the United States' strong and adaptive global relationships, focusing on strategic integrated deterrence. He also advises on readiness, morale, welfare, training, discipline, effective utilization, professional development, force structure and deployments for all enlisted and officer personnel.

Chief Vaden entered the Air Force February 13, 2001, and throughout his career he has filled numerous leadership roles in the civil engineer career field, at the squadron, group, major command and joint levels. He also has multiple combat deployments in support of Operations Enduring Freedom, Inherent Resolve, Iraqi Freedom, Freedom's Sentinel, and NATO's Resolute Support mission in Afghanistan.





SENIOR MENTOR BIOGRAPHIES

The senior mentors will be available throughout the seminar, and will offer viewpoints, advice and perspective for all the topics discussed.

LIEUTENANT GENERAL (ret) ALLEN G. PECK

Lt. Gen. Allen G. Peck was previously the Commander, Air University, Maxwell Air Force Base, Ala. He provided full spectrum education, research, and outreach at every level through professional military education, professional continuing education, and academic degree granting. He led the intellectual and leadership center of the Air Force, graduating more than 50,000 resident and 120,000 non-resident officers, enlisted and civilian personnel each year. Additionally, he was responsible for officer commissioning through Officer Training School and the Reserve Officer Training Corps.

Following retirement from active duty in 2011, he spent 3 years as the Director of the Air Force Research Institute (2013-2016) and is currently a faculty member at the Air Command and Staff College.





MAJOR GENERAL (ret) SCOTT D. WEST

Major General Scott D. West was the Director of Current Operations, Deputy Chief of Staff for Operations, Headquarters U.S. Air Force, Washington, D.C. The directorate, encompassing five divisions, the Air Force Operations Group and the Air Force Agency for Modeling and Simulation, is responsible for policy, guidance, and oversight of Air Force current operations in air, space and cyberspace. The Directorate provides time-sensitive situational awareness and analysis to Air Force senior leaders and links worldwide operations with core Air Force processes to enable global vigilance, reach and power.

Currently Maj Gen West (ret) is an Adjunct Contract Professor providing formal instruction, curriculum development, mentoring, and lesson learned functions to the USAF Airmen Development and Applied Research Support program.

LIE



*See full bio here

SENIOR EXECUTIVE SERVICE (ret) MR. GERALD R. HUST

Gerald R. Hust, a member of the Senior Executive Service, was the Director of Policy, International Affairs, Office of the Under Secretary of the Air Force (International Affairs), the Pentagon, Washington, D.C. Mr. Hust developed and implemented national, Department of Defense and Air Force policies governing security assistance, international armaments cooperative development, foreign disclosure and technology transfer, as well as military and civilian personnel exchange programs supporting national security objectives. He was also the functional manager of the International Affairs career field and oversaw the Air Force's Air Attaché program.





Hotel: Renaissance

201 Tallapoosa St, Montgomery, AL 36104



Hotel Weblink or scan







Buses leave the hotel at 0730

Weblink or scan for map directions





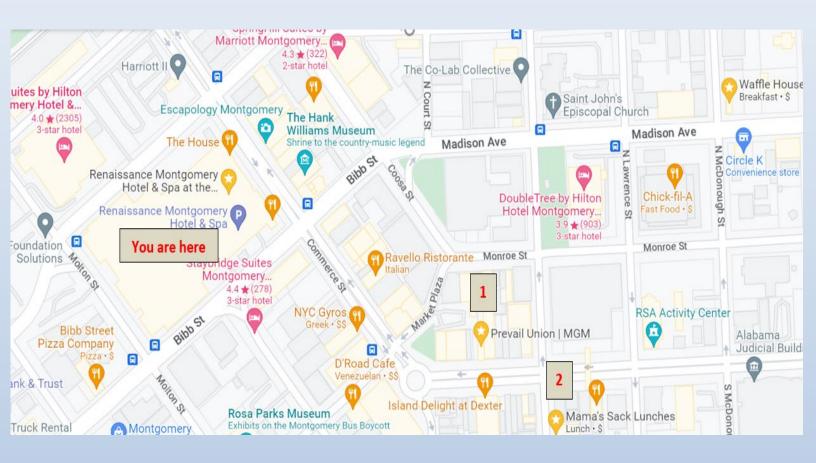




Dining Options: Breakfast

Local Dining Options Within Walking Distance of the Hotel

*No endorsement by the DoD **Not a complete or totally inclusive list



BREAKFAST			
*	The House Restaurant Located inside The Renaissance hotel	Map & Hours of operation: 0630-2200	
1	Prevail Union Café & Coffee Shop	Map & Hours of operation: 0700-1800	
2	Mama's Sack Lunches	Map & Hours of operation: 0500-1400	

Follow this <u>link</u> or scan the qr code for electronic copy of this document



Dining Options: Lunch/Dinner

Local Dining Options Within Walking Distance of the Hotel

*No endorsement by the DoD **Not a complete or totally inclusive list



Follow this <u>link</u> or scan the qr code for electronic copy of this document

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5

Ravello Ristorante

Lek's Railroad Thai Restaurant

Dreamland BBQ



Map & Hours of operation: 1630-2200

Map & Hours of operation: 1100-2000

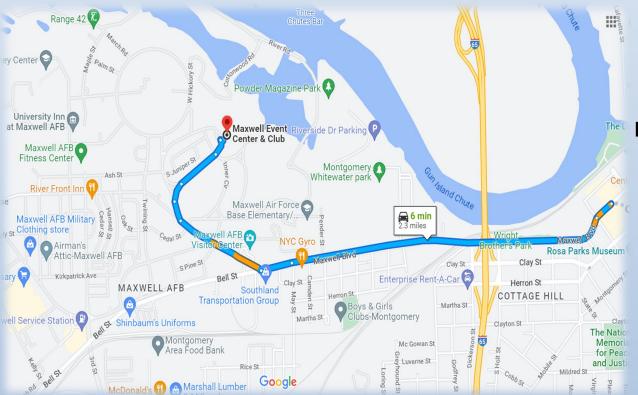
Map & Hours of operation: 1100-1430 / 1700-2100

Maxwell AFB



Club Weblink or scan







See Agenda for precise departure times from Maxwell to the Hotel

Weblink or scan for map directions



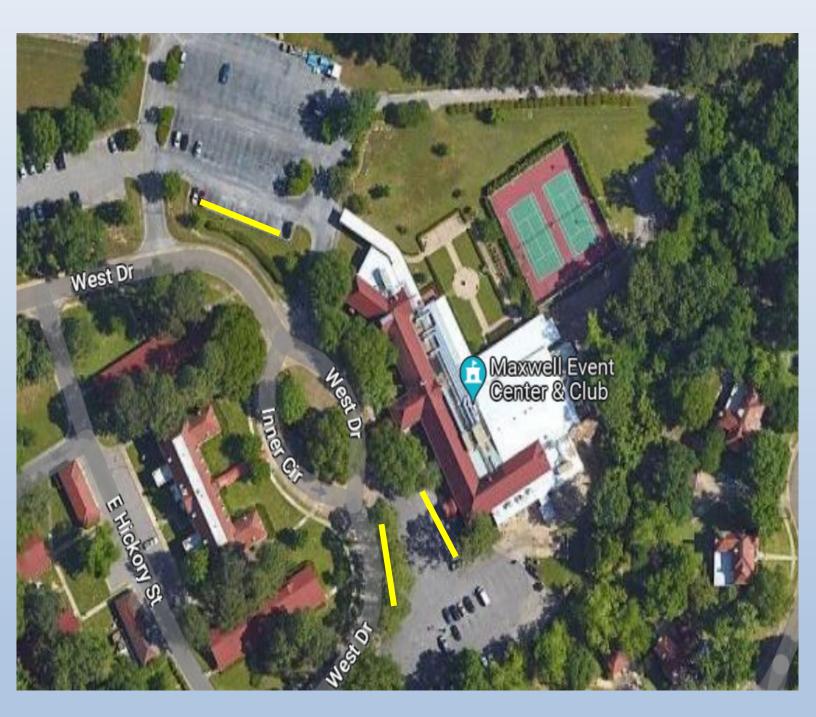






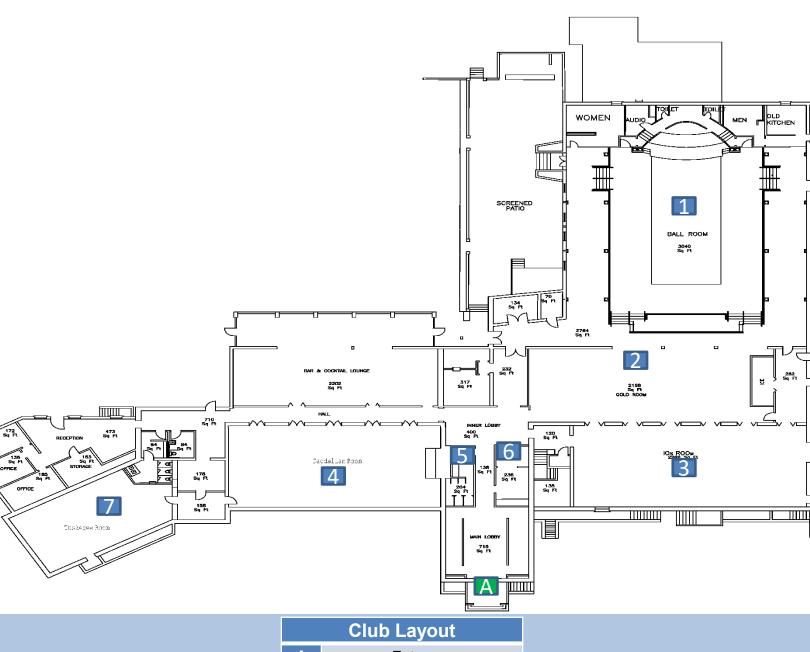
Maxwell AFB

Parking For attendees With Their Own Transportation



The yellow highlights indicate the parking areas for attendees with their own transportation. Look for your name on a stanchion. If your name is not posted on a stanchion, then park in any of the spaces that are posted "IADS DV"

Maxwell AFB Club Layout



Club Layout		
Α	Entrance	
1	Ballroom	
2	Gold Room	
3	Int'l Airman Room	
4	Dedalian Room	
5	Men's Bathroom	
6	Women's Bathroom	
7	Tuskegee Room	

AGENDA

7 March: Women, Peace & Security (WPS)



(View electronic version here)

TIME	EVENT / TITLE	LOCATION	NOTES
0630-0730	Breakfast	Renaissance Hotel	Hotel or on your own
0730-0800	Transportation from Hotel to Maxwell AFB	Renaissance Hotel	Buses leave at 0730
0800-0845	Welcome	Maxwell Club Main Ballroom	Air University Welcome State Dept Welcome
0845-0905	Group Photo Comfort Break	Maxwell Club	IADS staff will provide photo directions
0905-1015	Introductions	Maxwell Club Main Ballroom	All attendees will provide an introduction
1015-1030	Comfort Break	Maxwell Club	Follow directions for bathrooms & snacks
1030-1200	WPS Keynote & Overview	Maxwell Club Main Ballroom	See program bios for speakers
1200-1300	Lunch	Maxwell Club Daedalian Room	Assigned seating
1300-1415	WPS Presentations	Maxwell Club Main Ballroom	See program bios for speaker list
1415-1430	Comfort Break	Maxwell Club	Follow directions for bathrooms & snacks
1430-1715	Regional Collaboration Team Sessions	Maxwell Club Various	See slides & handouts for teams / locations
1700-1730	Senior Mentor Wrap-up Comfort Break	Maxwell Club Main Ballroom	Follow directions for bathrooms & snacks
1730-1745	International Honor Roll Presentation & Photo	Maxwell Club Int'l Airman Room	Brief about IHR then take photos
1745-2000	Social	Maxwell Club Int'l Airman/Gold Room	Uniform of the Day
1930-2000	Transportation to Hotel	Maxwell to Renaissance Hotel	Buses leave at 1930 & 2000

AGENDA

8 March: Developed, Professional, and Empowered NCO Corps (View electronic version here)



		<u> </u>	
TIME	EVENT / TITLE	LOCATION	NOTES
0630-0730	Breakfast	Renaissance Hotel	Hotel or on your own
0730-0800	Transportation from Hotel to Maxwell AFB	Renaissance Hotel	Buses leave at 0730
0800-0815	Senior Mentor Kick-Off	Maxwell Club Main Ballroom	Review previous day's theme & introduce new theme
0815-0900	Keynote Address	Maxwell Club Main Ballroom	See program bios for speakers
0900-0915	Group Photo Comfort Break	Maxwell Club	IADS staff will provide photo directions
0915-1000	The Enlisted Force; A US Perspective	Maxwell Club Main Ballroom	See program bios for speakers
1000-1015	Comfort Break	Maxwell Club	Follow directions for bathrooms & snacks
1015-1145	Enl'd Prof Mil Edu & First Sergeant Mission Briefs	Maxwell Club Main Ballroom	See program bios for speakers
1145-1245	Lunch	Maxwell Club Daedalian Room	Open seating
1245-1330	Command & Leadership Team	Maxwell Club Main Ballroom	See program bios for speakers
1330-1415	Partner Nation CMSAF Perspective	Maxwell Club Main Ballroom	See program bios for speakers
1415-1430	Comfort Break	Maxwell Club	Follow directions for bathrooms & snacks
1430-1700	Regional Collaboration Team Sessions	Maxwell Club Various	See slides & handouts for teams/locations
1700-1715	Senior Mentor Wrap-up	Maxwell Club Main Ballroom	See program bios for speakers
1730	Transportation to Hotel	Maxwell to Renaissance Hotel	Buses leave at 1730
1745	Dinner On Your Own	Local Area	See restaurant options in this program
Uniform of the Day is military utility uniform/flight suit for military & business casual for civilians			

AGENDA

9 March: Integrated by Design: Interoperability

(View electronic version here)

TIME	EVENT / TITLE	LOCATION	NOTES
0630-0730	Breakfast	Renaissance Hotel	Hotel or on your own
0730-0800	Transportation from Hotel to Maxwell AFB	Renaissance Hotel	Buses leave at 0730
0800-0815	Senior Mentor Kick-Off	Maxwell Club Main Ballroom	Review previous day's theme & introduce new theme
0815-0915	Keynote Address	Maxwell Club Main Ballroom	See program bios for speakers
0915-0930	Group Photo Comfort Break	Maxwell Club	IADS staff will provide photo directions
0915-1030	China Update	Maxwell Club Main Ballroom	See program bios for speakers
1030-1045	Comfort Break	Maxwell Club	Follow directions for bathrooms
1045-1200	Ally & Partner Interoperability Panel	Maxwell Club Main Ballroom	Allies & partners discuss interoperability
1200-1300	Lunch	Maxwell Club Daedalian Room	Open seating
1300-1545	Regional Collaboration Team Sessions	Maxwell Club Various	See slides & handouts for teams / locations
1545-1600	Senior Mentor Wrap-up	Maxwell Club Main Ballroom	See program bios for speakers
1600-1615	Comfort Break	Maxwell Club	Follow directions for bathrooms & snacks
1615-1630	Seminar Closing Comments & Photo	Maxwell Club Main Ballroom	See program bios for speakers IADS staff will provide directions
1630-1700	Mini-Booth Expo	Maxwell Club Int'l Airman Room	See program bios for speakers
1730	Transportation to Hotel	Maxwell to Renaissance Hotel	Buses leave at 1700 & 1730
1745	Dinner On Your Own	Local Area	See restaurant options in this program
Uniform of the Day is military utility uniform/flight suit for military & business casual for civilians			

AIR UNIVERSITY

Committed To Building Partnerships ... One International Leader at a Time



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Professionalization & Empowerment, and 'Integrated by Design' concepts, within the framework of shared strategic challenges that require interdependent solutions. AU continues its efforts to advance national security objectives by building partnerships and partner capacity through educational engagements with international senior leaders.