In this edition, our first three articles focus on the growing concern with China’s influence in the Western Hemisphere, followed by two articles on women in aviation and finally, an article on how to improve military strategy management.

Our first article on China, “Outcompeting China in Latin America is a Top National Security Priority - A Senior Leader Perspective”, written by Brig Gen Sean M. Choquette, USAF, Vice Commander, Air Forces Southern (AFSOUTH), and SrA Steffanie G. Urbano, USAF, Intelligence Specialist, proposes that the US, in general, and AFSOUTH specifically, must continue to build synergistic relationships with Latin American nations in light of Beijing’s efforts to supplant Washington’s historical hemispheric influence. This is followed by an article from authors Dr. Kelly Senters Piazza, PhD, and Maj Noah C. Fisher, from the United States Air Force Academy, on “Winning Hearts and Minds in Latin America: Assessing China’s Influence on Latin Americans’ Trust in the United States Military.” Our last article on China, from Lt Col Fidel Castro Herrera, Peruvian Air Force, discusses how “China’s 14th Five-Year Plan Reveals an Escalation of Great Power Competition” which directly poses “A Threat to the Security Environment in Latin America.”

Next, in her article, “Women in the Peruvian Air Force (FAP),” author Perla Baca Gálvez details the history of not only pioneer and current women aviators in the FAP, but of the three Peruvian women currently serving in the US National Aeronautics and Space Administration as well. This is followed by an article by Lt Col Gerardo Tajes, Uruguayan Air Force (FAU), on “Female Wings in the Uruguayan Air Force,” detailing the history of women aviators in the FAU, and the results of a comparative study between women aviators graduating as Navigators versus pilots from its Military School of Aeronautics.

Finally, we conclude with an article from Carlos A. Segura Villa-real, on “Continuous Improvement and Management Functions as a Tool for Military Strategic Control,” in which he proposes the integration of Deming’s Shewhart Cycle for Learning and Improvement with the four major management functions: Planning, Organizing, Directing, and Controlling.